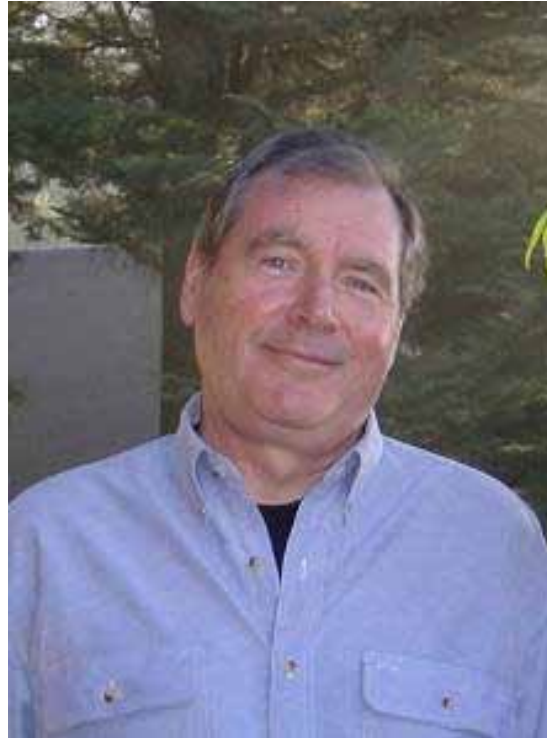


**BAJA
DUTY
FREE**



Wolfgang Uhlig



January 21st, 1941 to December 24th, 2012

We are deeply saddened to announce that Wolfgang Uhlig passed away on December 24th, 2012.

Born in 1941, Wolf left Germany for America in his twenties and settled in the San Francisco Bay Area. Shortly thereafter, Wolf founded his first American company, a ship chandlery in San Francisco.

True to his entrepreneurial spirit, Wolf founded and ran companies in all corners of the world, from duty free airport stores in the South Pacific, a perfume distributorship in Germany, retail stores in Moscow, to the manufacturing of surfboards in China.

Throughout all his world travels and varying business interest, Wolf's true business love remained Fair & Swanson Inc. Purchased in 1975, Wolf transformed F&S from a local, bonded ship chandler to one of the leading national travel retail wholesaler and retailers in the United States. From its beginnings in one warehouse serving the port of Oakland, F&S now operates warehouses along both the West and East coast of the United States, as well as a chain of retail stores under the Baja Duty Free name. Though helped by many long term employees, it was Wolf's personal involvement in the company that led to its success. Despite his retirement from the day-to-day management in 2008, Wolf's personality is still present in today's F&S.

All of us at F&S wish to express our deepest sympathy to Wolf's spouse and two daughters. A memorial for Wolfgang was held on January 2013.